# Passengers Satisfaction Towards Service Quality in Malindo Airlines

Nor Laila Hassan Politeknik Sultan Salahuddin Abdul Aziz Shah norlaila@psa.edu.my

> Rasidah Sapri Politeknik Sultan Idris Shah rasidahsapri@yahoo.com

Aziam Mustafa Politeknik Sultan Salahuddin Abdul Aziz Shah aziam@psa.edu.my

Nur Nazira Mohammad Politeknik Sultan Salahuddin Abdul Aziz Shah eiramohd15@gmail.com

Misalini Rajamanikam Politeknik Sultan Salahuddin Abdul Aziz Shah misariya4@gmail.com

Siti Maisarah Mahmood Politeknik Sultan Salahuddin Abdul Aziz Shah meaxandria@gmail.com

#### **Abstract**

The aviation sector has become the predominant segment in the economic development of a nation, and it plays a vital role in transporting people or products from one place to another, either domestically or internationally especially when the distance involved is substantial, and the land journey cannot cover the destination. Presently, most airborne companies concentrate on preserving and refining the quality of their service in such a competitive aviation industry. As the newcomer for Low-Cost Carrier (LCC) in Malaysia, Malindo airline have to face established competitors that have been lobbying in Malaysia earlier. In the past decade, air transportation market has become even more challenging, with many airlines have turned to focus on their service quality to increase passenger satisfaction. Hence, the current research aims to examine the effect of service quality provided by Malindo airline using the SERVQUAL (tangible, reliability, responsiveness, assurances and empathy) instrument on passengers' satisfaction. The five aspects of SERVOUAL which are being tested were tangibles, reliability. responsiveness, assurance, and empathy. A total of 300 questionnaires was distributed among Malindo Airline's passengers using simple random sampling technique in Subang and KLIA Airport. Results indicated that passenger's satisfaction straightly affected by the tangible, assurance, and empathy offered by Malindo Airline. Generally, Malindo Airline passengers not only exercise their option by choosing the low-priced ticket but also consider the service qualities offered by the airline company. LCC Airline industry player could benefit from this study by focusing on and enhancing their quality of service delivered in order to maintain customer's trust and satisfaction.

Keywords: airline service, passengers' satisfaction, SERVQUAL

#### 1.0 Introduction

Airlines industry has been emergent fast in the previous 25 years ago. Besides, the business also has been rising its technology rapidly owing to its parts to support the world trade, global business, and tourism industry. Consequently, no wonder it is frequently said that the airline industry is the heart of the globalization for other businesses (Hanlon, 2007). The phenomena provide chances as well as trials to the business entities in this business line. Growing demand for the airline services and excellent level of rivalry among the airlines have also provided good prospects and contests in this airline industry. The rising of the business has commanded governments from all over the countries to permit the airlines company to form their private airlines.

Moreover, strict procedures and documentation on security journey are presently practiced in almost all nations. The situation has caused all airline companies to continually innovate in terms of both technology and service used to deliver services and better protection to passengers (Ringle, 2011). In order to encounter the requirements of passengers who considering for the trip with the lowest cost, airlines carry on to improve and enlarge their business by offering little cost airlines with small fares as well as provide essential services to passengers. Due to that many air company have twisted to concentrate on the progressive delivery level of quality service for them to participate with low-cost carrier and full cost carrier so that travelers can decide which air company they want to fly with (Holtbrügge, 2006).

Firefly, Berjava Air, Maswings, Sabah Air Aviation, AirAsia X, AirAsia and the latest is Malindo Airlines are considered as Low-Cost Carrier (LCC) in Malaysia. Malindo Airlines is a Malaysian LCC and belongs to Indonesian Lion Air Group with their headquarters located in Subang Jaya, Selangor, Malaysia. Malindo means a supportive deal between Malaysia and Indonesia. The airline's inaugural flights began operating on 22<sup>nd</sup> March 2013. According to (Zakaria Wahab, 2015), there exists a good connection among service Malindo Airline passenger's satisfaction. with satisfaction for Malindo Air means customer's awareness that rate the services they likely to obtain and the real services they received. Besides, they also provide private television for on-board theatre and contented room in the plane which will be as value-added for the company. Hence, by considerate passenger's requests and bringing excellent services will affect the Malindo Airlines passenger's satisfaction and maintain customer's trustworthiness.

Equally, there is various previous research of the airlines business. (Sunil Babbar, 2008) studied that the human component in airline service quality in the United States; (Gour C. Saha, 2009) studied at LCC in Thailand that concentrated on satisfaction, behavioral intentions, and service quality. Nevertheless, many inadequate studies on the service quality and customer satisfaction on the airline's industry need to be done. In addition, studies on the airline business that have been led by researchers in other countries will not be appropriate for Malaysia owing to the diverse philosophies and customs.

For instance, there are excellent studies of passenger satisfaction towards service quality offered by Malindo Airline. Thus, researchers used the SERVQUAL five-dimension service quality (Tangible, Assurance, Reliable,

Responsiveness, and Empathy) that were valued and quoted based on preceding researchers. Malindo Airline is entirely dependent on the low cost carries and providing better service quality.

According to (Lewis, 1990) and (Dotchin, 1994), service quality means to the extent where the service fulfills the requests or expectancy of the customers. Additionally, (Parasuraman, 1988) theorized quality of service as the total imprint of customers to the service weakness or dominance. Quality of service regularly has been intellectualized as the dissimilarity between the perceived services predictable performance and perceived service actual performance (Bloemer, 1999).

According to (Parasuraman, 1988), he stated five measurements of SERVQUAL which their specific criteria are Tangible (physical facilities, equipment and appearance of personnel), Reliability (the ability to perform the promised service dependably and accurately), Responsiveness (the willingness to help customer and provide prompt service), Assurance (knowledge and courtesy and their ability to inspire trust and confidences), and Empathy (giving the individual attention, caring, easy access, and ability to be approachable).

Furthermore, the quality of service is a cause that controls passenger satisfaction in selecting airlines company as their first choice to travel. Passenger is frequently select the air company according to their previous experience during flight whether they were pleased or displeased upon the service provided by the air company. On the other hand, the passengers are likely to match and assess the service quality on board with their private past flight experience. Generally, these five dimensions were being examined by researchers to have a stronger thoughtful of passenger's satisfaction towards the quality of service in Malindo Airline.

Five hypotheses have been developed for this study, which was given below: -

 $\mathbf{H_1}$ : There is a connection between tangible and passenger's satisfaction.

**H<sub>2</sub>:** There is a connection between reliability and passenger's satisfaction

**H<sub>3</sub>:** There is a connection between responsiveness and passenger's satisfaction

**H<sub>4</sub>:** There is a connection between assurances and passenger's satisfaction

**H<sub>5</sub>:** There is a connection between empathy and the passenger's satisfaction.

#### 2.0 Methodology

#### 2.1 Data collection

A narrow part of arithmetical whose possessions are deliberate to obtain information about the whole is considered as a population (Webster, 1985). Sampling is an act, procedure, and method of picking an appropriate sample, for a representative part of a population for defining parameters or features of the whole population.

This study was more on Quantitative approach and it was conducted using descriptive research. For this study, simple random sampling under probability sampling was chosen as the sampling technique. The sampling frame for this study was concentrated on passengers who have experienced travel at Malindo Airline only.

A	News	Ana	ılysis	Data	E	vents	Abo	ut	Log In	Join CAPA
	Malaysia ann	ual pass	enger tr	affic (in	millions	) by airli	ne: 2012	2 to 2018	8	
	Airline	2012	2013	2014	2015	2016	2017	2018		
		pax	pax	pax	pax	pax	pax	pax		
	AirAsia	19.7m	21.9m	22.1m	24.3m	26.4m	29.2m	32.3m		
	Malaysia Airlines	13.4m	17.2m	17.0m	<b>1</b> 5.0m	13.9m	14.0m	13.5m		
	Malindo Air	N/A	0.9m	2.5m	3.7m	5.3m	7.2m	6.6m		
	AirAsia X	2.6m	3.2m	4.2m	3.6m	4.5m	5.7m	6.1m		
	Firefly	1.7m	2.0m	2.2m	2.2m	1.8m	1.6m	1.4m		
	MASwings	1.6m	1.5m	1.6m	1.4m	1.3m	1.2m	1.2m		
							S	ource: C	CAPA-Cent	re For Aviation

**Figure 1:** Malaysia annual passenger traffic (in millions) by airline: 2012 to 2018

According to (Aviation, 2019) (Figure 1), the population for this study shows that in the year 2018, the annual passenger traffic by Malindo Air was 6.6millions. Based on (Roscoe, 1975), the sample sizes must be 30 < n <500. As for this study, 300 respondents have been selected randomly. The questionnaires were modified into Google Form as an online survey and shared to all respondents through email and WhatsApp, and the respondents were encouraged to complete the procedure.

## 2.2 Data analysis

In order to examine all the analysis, Statistical Package for Social Sciences (SPSS) was used for them to inspect the five SERVQUAL dimensions concerning the customer gratification towards service quality provided by Malindo Air.

#### 3.0 Results and discussion

Table 1: Summary of respondents' demographics

Response	Frequency	Percentage (%)
Gender	-	<u> </u>
Male	133	44.3
Female	167	55.7
Age Group		
18-20	43	14.3
21-30	133	44.3
31-40	109	36.3
41-50	14	4.7
Above 50	1	3.0
Race		
Malay	151	50.3
Chinese	64	21.3
Indian	75	25.0
Others	10	3.3
Status		
Single	233	77.7
Married	65	21.7
Others	2	0.7
Work Status		
Student	89	29.7
Full-time	180	60.0
Part-time	20	6.7
Not working	9	3.0
Retired	2	0.7
Education Level		
SPM	68	22.7
STPM	23	7.7
Diploma	145	48.3
Degree	45	15.0
Master	16	5.3
PhD	2	0.7
Others	1	0.3
Annual Income		
Below RM1,000	57	19.0
RM1,001 - RM2,000	133	44.3
RM3,001 - RM4,000	56	18.7
Above RM4,000	7	2.3
Others	47	15.7

The demographic profiles of respondents were displays through the table directly above. Based from Table 1, most of the respondents were full time Malay female at the age of 21-30 with status of single and mostly their educational level was Diploma with income between RM1,001 – RM2,000.

**Table 2:** Summary of respondent's general information

Response	Frequency	Percentage
Travelling Status		
Yes	216	72.0
No	84	28.0
Malindo Travelling		
Yes	160	53.3
No	140	46.7
Category Flight		
Domestic	171	57.0
International	129	40.0
Frequency of Travelling		
1 – 5 times	157	52.3
6 – 10 times	82	27.3
16 – 20 times	31	10.3
>20 times	3	1.0
Never travel at all	27	9.0
Travel in Low-Cost Airline		
Yes	231	77.0
No	73	23.0
Types of Class		
Economy class	158	52.7
Business-class	68	22.7
First-class	73	24.6
Booking Airline		
Airline company office	120	40.0
Travel agents	87	29.0
Airline company office	29	9.7
I never book ticket myself	63	21.0
Others	1	3.0
The categories as the air traveler		
I am mostly a business traveler	65	21.7
I am mostly a business traveler	173	57.7
I am mostly a leisure/personal traveler	62	20.6

Whereas, Table 2 displays the general information of respondents which were traveling status, Malindo traveling, category flight, frequency of travel, travel in the low-cost airline, types of class, booking airline and categories as the air traveler.

## 3.1 Reliability analysis

**Table 3:** Reliability test

No	Constructs	Results	No Of Items
1	Passenger	0.877	5
	Satisfaction		
2	Tangible	0.910	5
3	Reliability	0.915	5
4	Responsiveness	0.932	5
5	Assurance	0.904	5
6	Empathy	0.882	5

A value of 0.6 or a lesser amount than 0.6 usually designates unsatisfactory internal consistency and reliability (Malhotra, 2006). Table 3 displays that the result of the study variables surpassed the least acceptable level of 0.6.

## 3.2 Correlation analysis

According to (Zikmund, 2003), the Pearson Analysis is an arithmetical degree to test the connection of two or more variables. According to (Hair, 2006), a value of number one illustrate a perfect, confident linear connection, a value of -1 shows a perfect bad linear relationship and a value of 0 shows no linear relationship.

**Table 4:** Pearson correlation

Passe	enger Satisfact	tion Tangi	ble Reliab	le Respon	isive Assura	ance Empath	y
Passenger	Pearson Correlation _ Sig. (2-	1					
Satisfaction	tailed)						
	N	300					
	Pearson Correlation	.626**	1				
Tangible	Sig. (2- tailed)	.000					
	N	300	300				
	Pearson Correlation	.545**	.503**	1			
Reliable	Sig. (2- tailed)	.000	.000				
	N	300	300	300			
	Pearson Correlation	.686**	.722**	.559**	1		
Responsive	Sig. (2- tailed)	.000	.000	.000			
	N	300	300	300	300		,
Assurance	Pearson Correlation	.723**	.703**	.596**	.792**	1	
	Sig. (2- tailed)	.000	.000	.000	.000		
	N	300	300	300	300	300	

Empathy	Pearson Correlation	.764**	.737**	.591**	.804**	.832**	1
	Sig. (2- tailed)	.000	.000	.000	.000	.000	
	N -	300	300	300	300	300	300

Result table 4 displays the connection between 5 dimensions of SERVQUAL with passenger satisfaction of Malindo Airline. Independent variable (IV) has a confident linear relationship to the dependent variable (DV) at a significant level of 1%, which was 0.01. All value in this likely was a lesser amount than 0.9. The connection between IV was smaller than 0.9 in between 0.545 to 0.764.

#### 3.3 Regression analysis

Regression is an arithmetical method used to originate a calculation that shares a single continuous DV to two or more IV. (Churchill, 2004).

**Table 5:** Regression analysis

Model Summary							
Model	R	R	Adjusted R	Std. Error Of the			
		Square	Square	Estimate			
1	.787a	.620	.613	.37652			

a. Predictors: (Constant), Empathy, Reliable, Tangible, Responsive, Assurance

	Anova								
	Model	Sum of	df	Mean	F	Sig.			
		Squares		Square					
	Regression	95.636	5	19.127	95.759	.000b			
1	Residual	58.724	294	.200					
	Total	154.360	299						

a. Dependent Variable: IV\_PS

b. Predictors: (Constant), Empathy, Reliable, Tangible, Responsive, Assurance

Correlation								
Model	Unstanda Coeffic		Standardized Coefficient	Т	Sig.			
	В	Std. Error	Beta					
(Constant)	.493	.175		2.828	.005			
Tangible	.067	.063	.060	1.060	.290			
Reliable	.075	.036	.095	2.050	.041			
Responsive	0.94	.071	.090	1.325	.186			
Assurance	.200	.072	.199	2.777	.006			
Empathy	.452	.080	.426	5.661	.000			

a. Dependent Variable: IV\_PS

Refer to the table 5 directly; coefficient shows that reliable ( $\beta$ =0.095), assurance ( $\beta$ =0.199) and empathy ( $\beta$ =0.426) were significant to predict DV (passenger's satisfaction) this is for the reason that the p-value < 0.05. On the other hand, the IV that is not significant to predict the DV were tangible ( $\beta$ =0.060) and responsive ( $\beta$ =0.090); the p-value is equivalent to 0.290 and 0.186.

**Table 6:** Review of the hypothesis finding

No	Hypotheses	Finding					
1.	H <sub>1</sub> : There is a connection between tangible and	Rejected					
	passenger's satisfaction.						
2.	H <sub>2</sub> : There is a connection between reliability and	Accepted					
	passenger's satisfaction						
3.	H <sub>3</sub> : There is a connection between responsiveness and	Rejected					
4.	passenger's satisfaction						
	H <sub>4</sub> : There is a connection between assurance and	Accepted					
5.	passenger's satisfaction						
	H <sub>5</sub> : There is a connection between empathy and the	Accepted					
	passenger's satisfaction.						

Result hypothesis from Table 6 shows that among all five hypotheses only three hypotheses which were  $H_2$ ,  $H_4$  and  $H_5$  have been accepted, and this has been agreed by (Choi.K., 2015) whereby in their research, it is stated that onetime leaving and the clarity and promptness in inspections and announcements have been considered essential as compared to other dimensions.

(Mikulic, 2011) also agreed that the most significant element within this quality dimension is assurance, where the rate of politeness and the trustworthiness that come from the passengers if they performed excellently. Furthermore, (H.Kasper, 2006) said that empathy includes the contact dealing with customers, communication to customers, and consideration is given to customers resulting in excellent feedback from them. (H.Kasper, 2006) also believed that empathy could also be measured as a meaningful way of showing caring and concerns to the passengers.

#### 4.0 Conclusions

As a conclusion, we can conclude that service quality (reliability, assurance, and empathy) do affect passenger's satisfaction. It appears that even though Malindo Airline is still a newcomer in the low-cost air industry, yet they still managed to maintain their business until today. Commonly, LCC airline passengers not only make their choice for selecting the low-priced ticket but on the other hand, they also consider the service quality provided by the airline company.

As for upcoming research, it is suggested that future researchers to recognize the exact quantity of respondents needed for their research and to ensure that the survey is equally distributed based on demographic data study. As we can see, the total number of respondents here was 300 samples of Malindo Airline passengers. Therefore, it is suggested that future

researchers have at least 500 of the sample size in order for them to accomplish more precise results about the whole population.

#### References

Aviation, C.-C. F. (2019, March 30). *Malaysia annual passenger traffic (in millions) by airline: 2012 to 2018.* Retrieved May 21, 2019, from https://centreforaviation.com/analysis/reports/malaysia-aviation-growth-slows-profits-under-pressure-463080

Bloemer, J. R. (1999). Linking perceived service quality and service loyalty: a multidimensional perspective. *European Journal of Marketing*, 33((11/12)), 1082-1106.

Choi.K., L. D. (2015). Service quality and productivity in the U.S. airline industry. A service quality-adjusted DEA model. *Service Business*, *9*(1), 137-160.

Churchill, G. &. (2004). Basic Marketing Research. Mason, OH: South-Western.

Dotchin, J. O. (1994). Total quality management in service part 2: service quality. *International Journal of Quality & Reliability Management*, 11(3), 27-42.

Gour C. Saha, T. (2009). Service quality, satisfaction, and behavioural intentions: A study of low-cost airline carriers in Thailand. *Managing Service Quality*, 19(3), pp. 350-372.

H.Kasper, P. H. (2006). Services marketing management a strategic perspective, 2nd edition. West Sussex: John Willey & sons Ltd.

Hair, J. F. (2006). *Marketing research: Within a changing information environment (3rd ed.)*. New York: McGraw-Hill.

Hanlon, J. P. (2007). *Global Airlines: Competition in a Transnational Industry*. University of Birmingham: Elsevier Butterworth Heinemann.

Holtbrügge, D. W. (2006). Human resource management at Star Alliance: Pressures for standardization and differentiation. *Journal of Air Transport Management*, 12(6) 306-312.

Lewis, B. M. (1990). Defining and measuring the quality of customer service. *Marketing Intelligence and Planning*, 8(6), 11-17.

Malhotra, N. K. (2006). Basic marketing research: A decision-making approach (2nd ed.). New Jersey: Prentice Hall.

Mikulic, J. &. (2011). A critical review of techniques for classifying the quality attributes in the Kano model. *Managing Service Quality*, 21(1), 46-66.

Mustafa, I. (2011). Determinants of e-commerce customer satisfaction, trust, and loyalty in Saudi Arabia. *Journal of Electronic Commerce Research*, 12(1), 78-93.

Parasuraman, Z. a. (1988). Servqual: A multiple- item scale for measuring consumer perceptions of service quality. *Journal of Retailing*, 64, 1.

Ringle, C. M. (2011). Customer satisfaction with commercial airlines: The role perceived safety and purpose of travel. *Journal of Marketing Theory and Practice*, 19(4), 259 - 472.

Roscoe, J. T. (1975). Fundamental research statistics for the behavioral sciences. Holt McDougal.

Schaupp, L. a. (2005). A conjoint analysis of online customer satisfaction. *Journal of Electronic Commerce Research*,, 6(2), 95-111.

Sunil Babbar, X. K. (2008). The human element in airline service quality: contact personnel and the customer. *International Journal of Operations & Production Management*, 28(9), pp. 804-830.

Webster, M. (1985). Webster's nith new collegiate dictionary. . Meriam - Webster Inc. .

Zakaria Wahab, I. S. (2015). Measuring the malindo airline passenger's satisfaction. *Asian Social Science*, 11(18), 233-245.

Zikmund, W. G. (2003). Business research methods (7th edition). United Stated of American: Thomson South-Western.